

ECODESIGN BATTERIES – 1. STAKEHOLDER MEETING PRESENTATION OF TASK 4

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- **Purpose of task 4**
- **Subtask 4.1 - Technical product description**
 - *Description of a battery systems key components* → **Input for PEF: 3.2 Representative products**
 - *Technical improvement: BAT and BNAT according to literature*
 - *Definition of design options*
- **Subtask 4.2 - Production, distribution and end-of-life***
 - *Product weight and Bills-of-Materials (BOMs)* → **Input for PEF: 6.1 Raw material acquisition**
 - *Materials flow and collection effort at end-of-life (secondary waste)*
 - *Second life*
 - *Recycling* → **Input for PEF: 6.6 End of life**

*Production stage and EOL also considered in PEF (for mobile applications, also in the following), as well as Use stage (see task 3)

PURPOSE OF TASK 4- TECHNOLOGIES

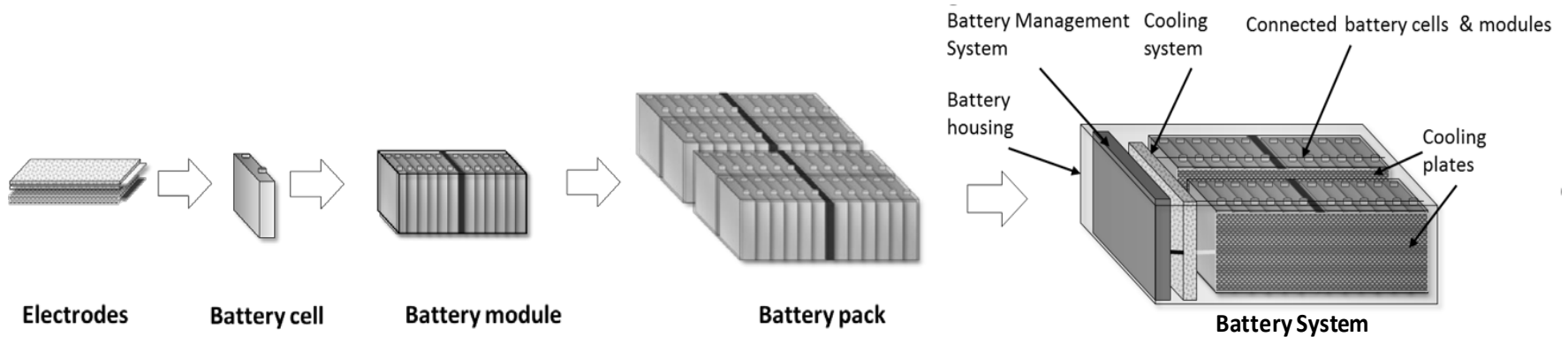
- Task 4 provides a **technological description** of the products in scope of the study.
- It serves two different purposes:
 - **inform the policymakers** and stakeholders about the product and its components from a technical perspective,
 - it serves to define the Base Cases and also works towards the **definition of Best Available Technologies (BAT)** and state-of-the-art **Best Not-yet Available Technologies (BNAT)**.
- While the **Base Case** represents an average product on the market today
- The **Best Available Technology (BAT)** represents the best commercially available product with the lowest resources use and/or emissions.
- The **Best Not yet Available Technology (BNAT)** represents an experimentally proven technology that is not yet brought to market, e.g. it is still at the stage of field-tests or official approval.
- The assessment of the BAT and BNAT provides the **input for the identification of the improvement potentials in Task 6**. The data for the base cases will serve as **input for Task 5**.



SUBTASK 4.1 - TECHNICAL PRODUCT DESCRIPTION

KEY COMPONENTS- SUBTASK 4.1 - TECHNICAL PRODUCT DESCRIPTION

Description of the key components of a battery system

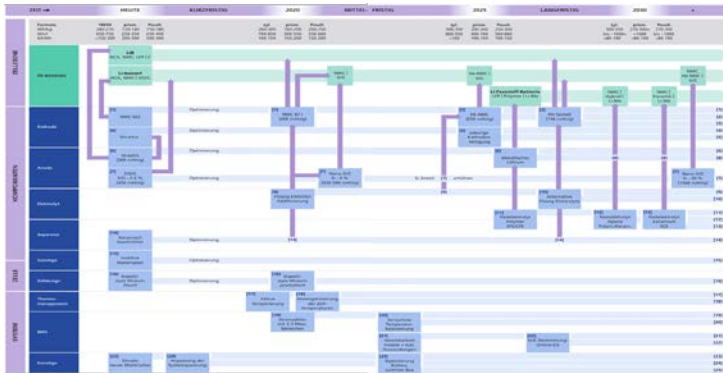


→ Input for PEF: 3.2 Representative products

BAT & BNAT - SUBTASK 4.1 - TECHNICAL PRODUCT DESCRIPTION

Technical improvement: BAT and BNAT according to literature

- The procedure differs from MEErP in which sections on standard improvement, BAT and BNAT are usually described in sequence.
- BAT and BNAT by means of future development prospective of the different battery components.



Please provide further input on improvement options and if they can be considered as BAT or BNAT.

		Today (BAT)	2020 (BNAT)	Until 2025 (BNAT)	From 2025 (out of time scope)
Cathode	Nickel-rich materials				
	High-energy NMCs				
	High-voltage spinels				
	Layer thickness				
	Aqueous cathode production				
Anode	Graphite				
	Si/C composites	2-5 % SiO	Si/C >5 %		Si/C --> 20 %
	Lithium metal				
Electrolyte	Addition				
	Alternative liquid electrolytes				
	Polymer electrolyte SPE/CPE				
Separator	Stable separators				
Cell design and cell formats	Stacking instead of winding				
	Optimization of inactive materials				
Battery management system (BMS)	Electricity meter with 2-3 physical measuring ranges				
	Sensorless temperature measurement				
	Compatibility of electronics for automotive and stationary applications				
Thermal management	Battery temperature control during fast charging				
	Homogenization of temperature				

DESIGN OPTIONS - SUBTASK 4.1 - TECHNICAL PRODUCT DESCRIPTION

Definition of design options: Exemplarily for base case 1

Name	BC 1	EE	CRM	DUR	Ext	REP	EES
Full Name	PC - BEV_BC	PC - BEV_EE	PC - BEV_CRM	PC - BEV_DUR	PC - BEV_Ext	PC - BEV_REP	PC - BEV_EES
Main strategy	Base Case	Higher Efficiency of the battery	Better CRM recycling	Higher durability of the battery	User profile changed: after 1st lifetime, range is limited	High repairability	1st life: like BC 2nd life: as ESS (repurposing)
Description		Optimized BMS and thermal manangement	Substitution of weldings and adhesives by e.g. screws/ Substitution of composites by metals	Increased durability due to better cooling and dimensioning of cell and system	After EoL used e.g. for short ranged city car	Possibility to exchange e.g. a damaged module and thus to delay EoL	Use of battery for 2nd life application Characteristics/parameters of 2nd life application not here
Positive influence on:		Higher FU due to higher system efficiency Lower installed capacity	Better recyclability	FU by longer lifetime	Increased lifetime beyond 80% SoH Increased FU due to lifetime	Increased lifetime Increased FU due to lifetime	Increased FU due to lifetime (side effect): improved information for 2nd hand EV (increased trust from customers)
Negative influence on:			Higher volume and weight (e.g. switch from composites to	System efficiency (e.g. cooling)		Higher weight volume use of n for replacements -> Lower energy density	System compatibility

Any options missing or not applicable?

Lower lifetime (recyclability vs. lifetime)

Lower quantity of FU

Energy density

2nd life)



SUBTASK 4.2 - PRODUCT WEIGHT AND BILLS-OF-MATERIALS (BOMS)

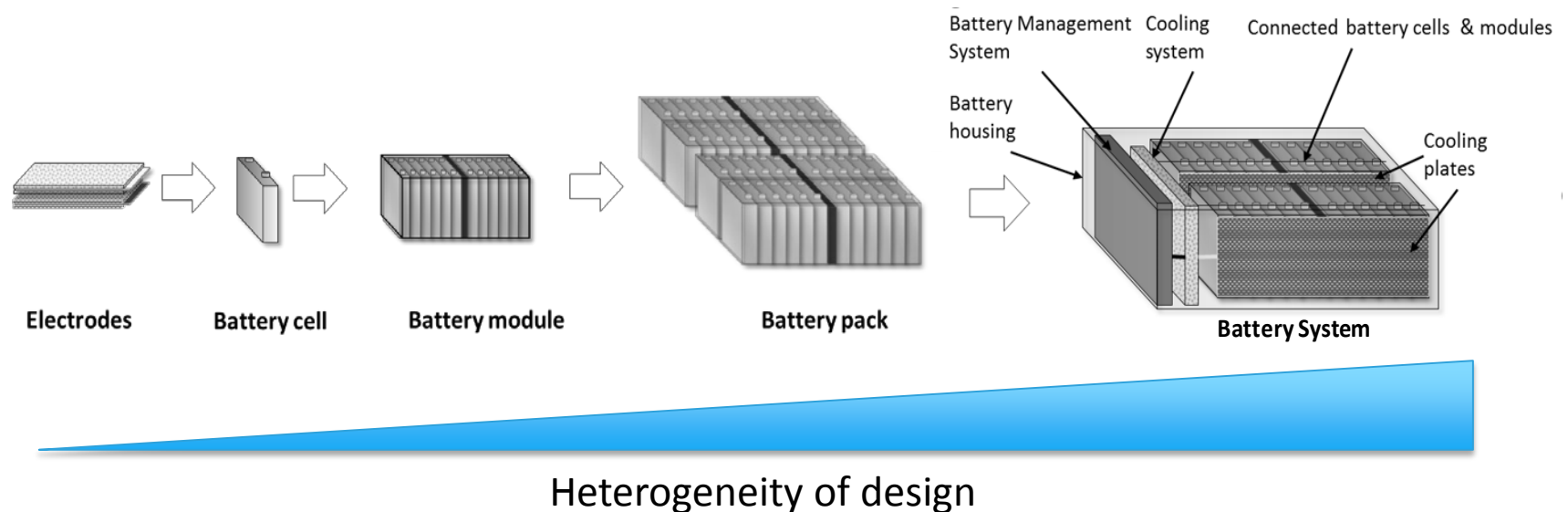
Calculation of the BOM for the base cases

BARRIERS FOR BOM- SUBTASK 4.2 - PRODUCT WEIGHT AND BILLS-OF-MATERIALS (BOMS)

Product weight and Bills-of-Materials (BOMs) – Main barriers for defining the BOM for a BC

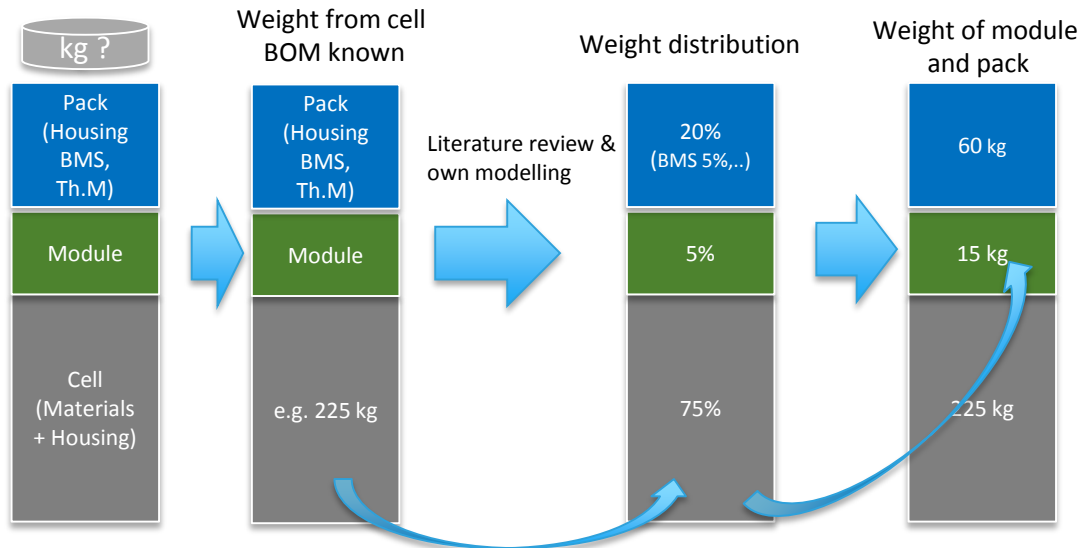
Calculation of BoM on battery system level for all base cases, but:

- Up to now, there is no representative product in the market, which could be used as a base case
- Products, even on cell level, differ regarding cell chemistry and cell format
- The heterogeneity of possible designs and products increases strongly when reaching the module and system level.

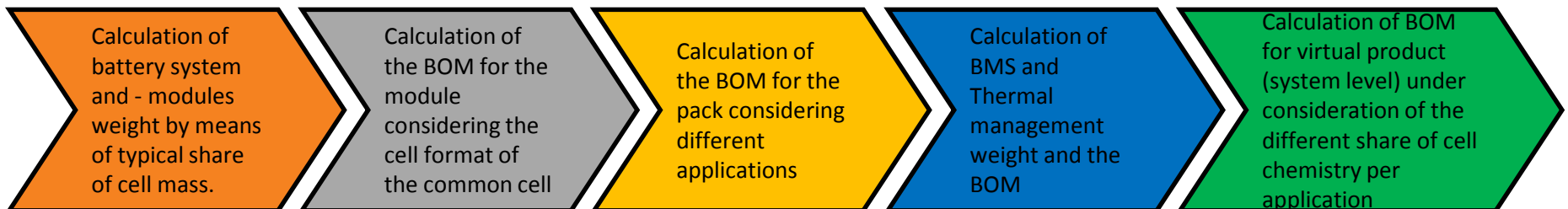


APPROACH BOM - SUBTASK 4.2 - PRODUCT WEIGHT AND BILLS-OF-MATERIALS (BOMS)

Summary of approach for defining the BOM for a base case



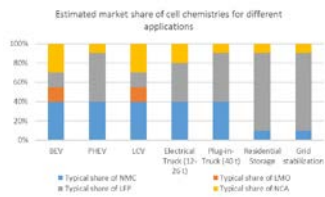
- BOM on battery system level (top-down)



BOM ON CELL LEVEL- SUBTASK 4.2 - PRODUCT WEIGHT AND BILLS-OF-MATERIALS (BOMS)

Product weight and Bills-of-Materials (BOMs) – Cell level

- 5 common cells on the market
- Considering to cover most cell chemistries and to cover all three cell formats
- Calculation of the BOM on cell level for different applications under consideration of the share of each cell chemistry
- BOM for a virtual product for each base case



General Information	Format	LGC Bolt	LGC Volt (Gen2)	SDI BMW i3	Panasonic 18650	BYD 200Ah for e6/k9
		Pouch NCM 622	Pouch NCM424/NCM111/LMO - (6/2/2 assumed)	Prismatic NCM523/NCA(80/15/5)/LM O - (Share 6/2/2)	Cylindrical NCA (82/15/3)	Prismatic LFP
	Chem.					
	Ah	59	25,9	60	3,18	250
	Wh	212,4	96	222	11,45	875
	V	3,6	3,7	3,7	3,6	3,2
	W/mm	305	171	173	18,25	410
	H/mm	100	233	125	65,1	146
	T/mm	13,5	7,5	45		58

		Material	per cell in g	Material	per cell in g	Material	per cell in g	Material	per cell in g	Material	per cell in g
BOM Cell level	Kathode	Cathode active material	346	NCM424/NCM200,7		NCM523/NCA 552		NCA (82/15/3) 16,46		LFP	1400
		Cathode active material 1	Fe 0	Fe 0		Fe 0		Fe 0,0		Fe	496
		Cathode active material 2	Co 39	Co 21		Co 22		Co 1,4		Co	0
		Cathode active material 3	Ni 117	Ni 29		Ni 75		Ni 7,5		Ni	0
		Cathode active material 4	Mn 37	Mn 64		Mn 223		Mn 0,0		Mn	0
		Cathode active material 5	Al 0	Al 0		Al 1		Al 0,2		Al	0
		Cathode active material 6	Li 46	Li 21		Li 42		Li 2,2		Li	62
		Cathode active material 7	P 0	P 0		P 0		P 0,0		P	275
		Cathode active material 8	O 107	O 66		O 188		O 5,1		O	568
	Anode	Cathode conductor	Carbon 9	Carbon 10,6		Carbon 25,23		Carbon 0,22		boron modifier	200
		Cathode binder	PVDF 9	PVDF 9,49		PVDF 23,43		PVDF 0,15		PVDF	66,67
		Cathode additives	ZrO2 4	ZrO2		ZrO2		ZrO2		ZrO2	
		Cathode collector	Al foil 23	Al foil 29,2		Al foil 67,2		Al foil 1,62		Al foil	295,2
	Electrolyte	Total cathode	390	250		668		18		1962	
		Anode active material	Graphite 199	Graphite (MP) 106		Graphite (MP) 244,41		Graphit (MAG) 11,64		Graphit	1000
		Anode binder 1	SBR 3	AAS? 4,42		SBR 6,57		SBR 0,19		SBR	26,3
		Anode binder 2	CMC 3	CMC		CMC 6,57		CMC 0,19		CMC	26,3
	Separator	Anode collector	Cu foil 55	Cu foil 53,2		Cu foil 162,4		Cu foil 4,06		Cu foil	640,8
		Anode heatresistnt layer	Al	Al		Al		Al		Al	
		Total anode	261	163,62		462,19		16,08		1693,4	
		Formulated electrolyte	Total 128	Total 76,9		Total 313,13		Total 4,7		Total 1100	
Cell Packaging	Fluid	LiPF6	12	LiPF 9,8432		LiPF 40,08064		LiPF 0,6016		LiPF	140,8
		LiFSI	6	LiFSI		LiFSI		LiFSI		LiFSI	
		Solvents	EC 26	EC 24,608		EC 100,2016		EC 1,504		EC	352
		Solvents	DMC 0	DMC 24,608		DMC 100,2016		DMC 1,504		DMC	352
	Solvents	EMC	72	EMC 17,687		EMC 72,0199		EMC 1,081		EMC	253
		PC	12	PC		PC		PC		PC	
		Total electrolyte	128	76,7462		312,50374		4,6906		1097,8	
	Separator	Separator	PE 10 µm+AL 24	PE 10 µm+AL -		PE 10 µm+AL -		PE 10 µm+AL -		PE 10 µm+AL -	
		Separator	PP 15 µm + A -	PP 15 µm + A 18,0		PP 15 µm + A -		PP 15 µm + A -		PP 15 µm + A -	
		Separator	PP/PE/PP	PP/PE/PP		PP/PE/PP 61,96		PP/PE/PP		PP/PE/PP	
		Separator	PE-Al2O3	PE-Al2O3		PE-Al2O3		PE-Al2O3		PE-Al2O3	
	Cell Packaging	Total separator	23,6	17,9832		61,96		1,05		215,04	
		Tab with film	Al Tab 5	Al Tab 5		Al Tab		Al Tab		Al Tab	
		Ni Tab	16	Ni Tab 16		Ni Tab		Ni Tab		Ni Tab	
		Exterior covering	PET/Ny/Al/PF 17	PET/Ny/Al/PF 19,21		PET/Ny/Al/PF -		PET/Ny/Al/PF -		PET/Ny/Al/PF -	
	Cell Packaging	Collector parts	Al leads	Al leads		Al leads 3,8		Al leads		Al leads 15	
		Collector parts	Cu leads	Cu leads		Cu leads 10,4		Cu leads		Cu leads 45	
		Plastic fasten -	Plastic fasten -	Plastic fasten -		Plastic fasten -		Plastic fasten -		Plastic fasten -	
		Valve, rivet te -	Valve, rivet te -	Valve, rivet te -		Valve, rivet te 112		Valve, rivet te 1,86		Valve, rivet te 100	
	Case	Case	Al	Al		Al 150,5		Al		Al 800	
		Ni plating Iron	Ni plating Iron	Ni plating Iron		Ni plating Iron		Ni plating Iron		Ni plating Iron	
		Total cell packaging	38	40		293		8		980	

Source: Takeshita et al. 2016, 2018

BOM ON CELL LEVEL- SUBTASK 4.2 - PRODUCT WEIGHT AND BILLS-OF-MATERIALS (BOMS)

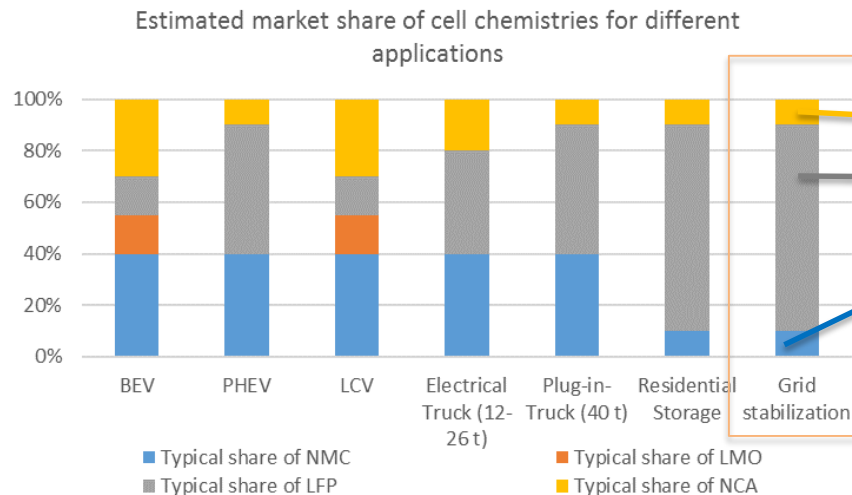
Product weight and Bills-of-Materials (BOMs) – Cell level

Calculation of BoM on battery system level for all base cases, but:

- Up to now, there is no representative product in the market, which could be used as a base case
- Calculation of a virtual product,
 - based on different cell chemistries and
 - their market share in the different applications
 - 5 common cells on the market

BOM Virtual product „Grid stabilisation“

= 10% BOM NCM + BOM 80% LFP + BOM 10% NCA



	LGC Bolt Cell	LGC Volt (Gen2)	SDI BMW i3	Panasonic 18650	BYD for e6/k9
Format	Pouch	Pouch	Prismatic	Cylindrical	Prismatic
Chem	NCM 622	NCM424/NCM 111/LMO	NCM523/NCA (80/15/5)/LMO - 6/2/2	NCA (82/15/3)	LFP
Ah	59	25,9	60	3,18	200
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V	3,6	3,7	3,7	3,6	3,2
W/mm	305	171	173	18,25	410
H/mm	100	233	125	65,1	146
T/mm	13,5	7,5	45		58

Same battery chemistries as in PEF: NMC (LiNixMnyCozO2), LiMn (LiMnO2), LFP (LiFePO4)

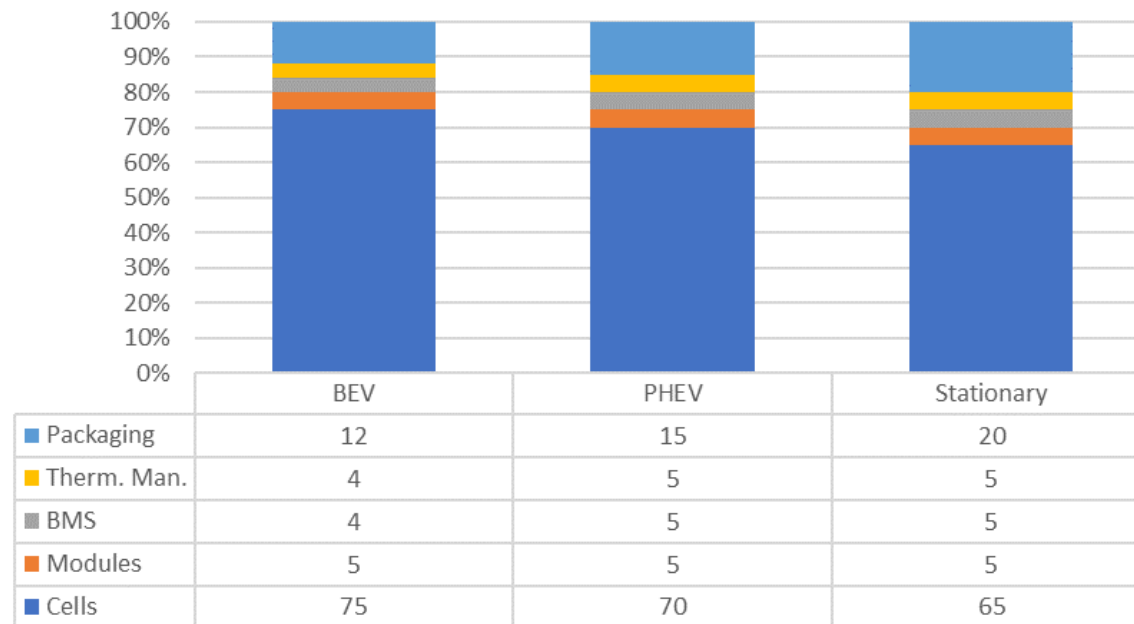
Difference to PEF: NCA instead of LCO

BOM ON SYSTEM LEVEL- SUBTASK 4.2 - PRODUCT WEIGHT AND BILLS-OF-MATERIALS (BOMS)

Module and System level – Definition of module and systems weight

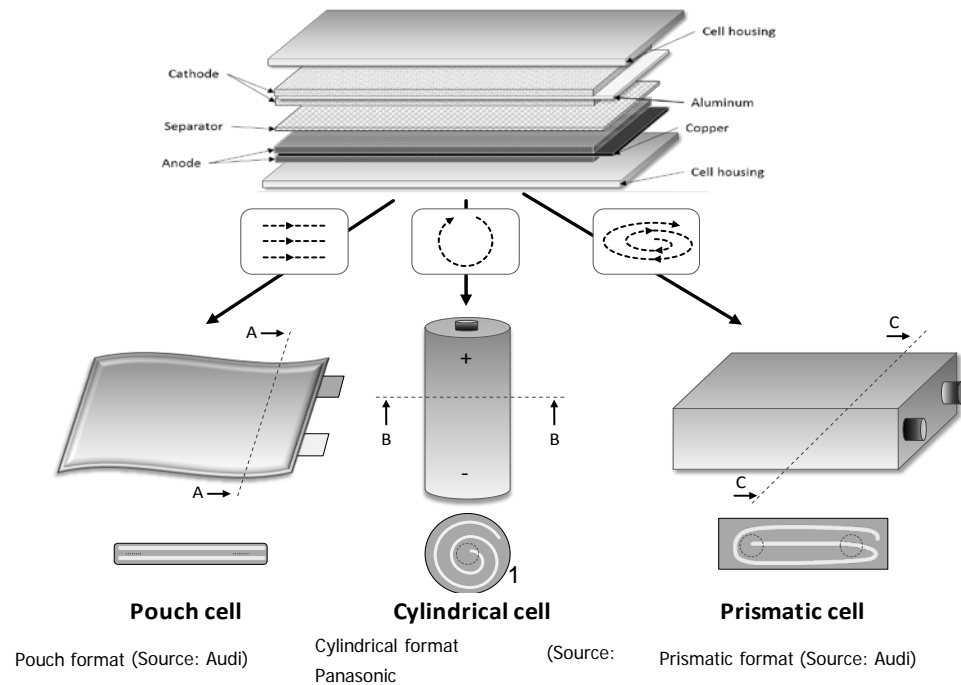
- OEM are designing their own modules and systems
- Bottom-up approach not feasible
- Weight of the different systems components needed
- Thus considering the results of the literature review and the modelling the following weight distributions are defined for the applications:

Weight distribution of a virtual product for the applications



Product weight and Bills-of-Materials (BOMs) – Module and System level

- Definition of share of materials for modules
- Same for all applications
- Higher share of PP/PE for pouch compared to prism. due to necessity of cell frames
- High share of PP/PE for cylindrical due to cell holders, lid,..

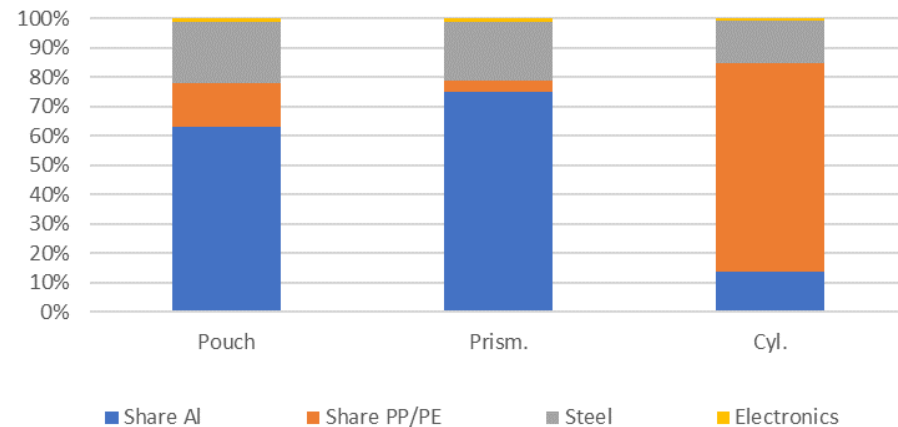


BOM ON MODULE LEVEL- SUBTASK 4.2 - PRODUCT WEIGHT AND BILLS-OF-MATERIALS (BOMS)

Product weight and Bills-of-Materials

- Definition of share of materials for modules
- Same for all applications
- Higher share of PP/PE for pouch compared to prism. due to necessity of cell frames
- High share of PP/PE for cylindrical due to cell holders, lid, ..

Share of materials in modules



Pouch cell

Pouch format (Source: Audi)



Cylindrical cell

Cylindrical format (Source: Panasonic)



Prismatic cell

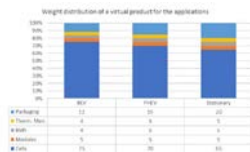
Prismatic format (Source: Audi)



SUBTASK 4.2 - PRODUCT WEIGHT AND BILLS-OF-MATERIALS (BOMS)

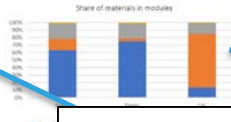
BOM for the base cases

- BOM on cell level already given based on common cells → **cell weight known**
- Calculation of the components weight, based on the cell weight and the specific share of weight of the components



Relative weight of components

- Calculation of the materials of the module (excl. cells), the system housing, BMS,.. based on the shown assumptions.



Any major comments on the approach?

- Following the PEF, included

Relative share of materials in the components

System Level	Component	Material	PC BEV	PC PHEV	LCV BEV	Truck BEV	Truck PHEV	Res. Storage	Grid stab.
Cell	Cathode	Fe	40.000	12.000	35.000	45.000	20.000	10.000	10.000
		Co		3.399	2.974	10.196	5.664	4.531	4.531
		Ni		561	4.407	4.439	936	308	308
		Mn		2.302	16.393	15.852	3.837	1.208	1.208
		Al		3.883	7.697	3.103	6.471	172	172
		Li		49	223	170	82	19	19
		P		1.441	6.448	6.933	2.401	975	975
		O		1.885	1.649	5.654	3.141	2.513	2.513
		Carbon		7.841	19.586	24.747	13.069	6.142	6.142
		PVDF		1.924	2.563	5.013	3.207	1.888	1.888
	Anode	ZrO2		947	1.682	2.248	1.579	665	665
		Al foil		-	242	311	-	17	17
		Graphite		3.654	6.349	9.278	6.090	2.948	2.948
		SBR		13.377	35.597	46.619	22.295	11.098	11.098
		CMC		421	702	966	702	272	272
		Cu foil		200	702	966	334	272	272
		Al		7.480	15.029	21.029	12.466	6.472	6.472
	Cell	LiPF6		-	999	-	-	-	-
		PC		1.521	3.137	4.388	2.534	1.396	1.396
		PE 10 microm		-	422	542	-	30	30
		PP/PE/PP		3.802	7.547	10.591	6.336	3.470	3.470
		PE-Al2O3		3.802	5.861	8.423	6.336	3.350	3.350
Separator	Separator	PE 10 microm		2.732	8.934	12.125	4.554	2.745	2.745
		PP/PE/PP		-	793	1.019	-	57	57
		PE-Al2O3		-	-	-	-	-	-
		Al Tab		899	1.556	2.000	-	111	111
		Ni Tab		1.475	-	-	1.499	-	-
	Cell Packaging	PET/Ny/Al/PP		110	2.756	4.424	2.458	1.966	1.966
		Al leads		250	963	825	183	92	92
		Cu leads		800	330	424	417	24	24
		Plastic fastener		961	1.055	1.356	1.333	75	75
		Al, Steel, Va		103	1.107	1.424	1.601	79	79
	Cell	Al		309	180	309	171	137	137
		Al		137	498	411	229	183	183
		Al		881	516	926	514	411	411
		Al		137	498	411	229	183	183
		Al		881	516	926	514	411	411
	Cell	Al		5.486	8.359	16.457	9.143	7.314	7.314
		Al		621	5.438	4.661	1.036	518	518
		Al		3.120	6.015	8.503	5.199	2.947	2.947
		Al		3.807	1.720	869	869	869	869
		Al		2.959	1.714	946	946	946	946
Packaging	Packaging	Al		154	87	48	48	48	48
		Al		4.935	3.488	1.924	1.924	1.924	1.924
		Al		2.616	4.737	4.360	2.405	2.405	2.405
		Al		523	947	1.234	872	481	481
		Al		523	947	1.234	872	481	481
	Packaging	Al		4.709	8.527	11.105	7.848	4.329	4.329
		Al		523	947	1.234	872	481	481
		Al		4.709	8.527	11.105	7.848	4.329	4.329
		Al		523	947	1.234	872	481	481
		Al		4.709	8.527	11.105	7.848	4.329	4.329
	Packaging	Al		10.988	19.896	25.911	18.313	3.848	3.848
		Al		785	1.421	1.851	1.308	2.886	2.886
		Al		3.139	5.685	7.403	5.232	11.545	11.545
		Al		785	1.421	1.851	1.308	962	962
		Al		785	1.421	1.851	1.308	962	962
	Packaging	Al		10.988	19.896	25.911	18.313	3.848	3.848
		Al		785	1.421	1.851	1.308	2.886	2.886
		Al		3.139	5.685	7.403	5.232	11.545	11.545
		Al		785	1.421	1.851	1.308	962	962
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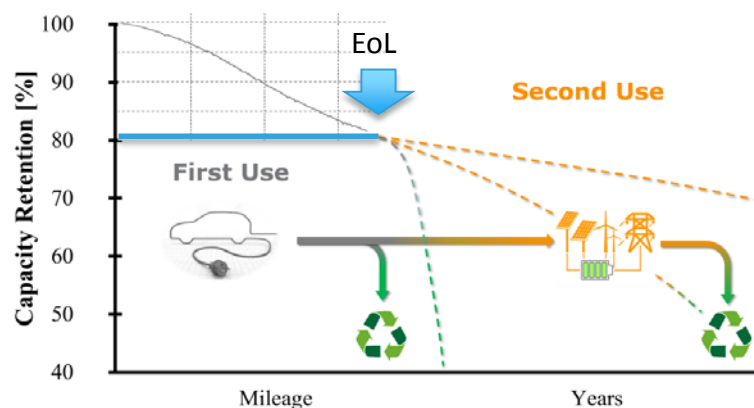
SUBTASK 4.2: MATERIALS FLOW AND COLLECTION EFFORT AT END-OF-LIFE

2nd life batteries

Second life applications

- The performance of a battery cells and battery systems **decreases in the course of time** due to cycling, elevated temperature and time-calendar aging.
- The battery system of an EV usually reaches its **End of Life when the remaining capacity falls below 80% SoHCap***. Automotive lithium-ion batteries offer the possibility of second use.
- Second life has the potential to **reduce the environmental footprint**.
- Second life is not foreseen in the PEF.

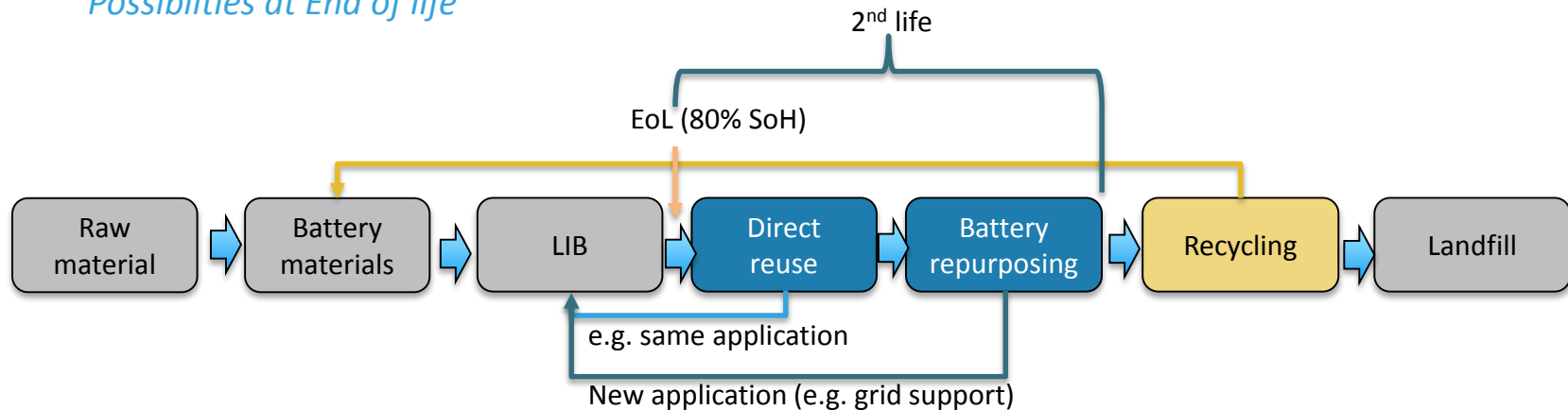
* from the PEF



- Role of second life in the future: some expect very few batteries to have a second life, considering that prices for lithium-ion batteries will further drop in the future, while others expect most batteries to have a second life before recycling.

2ND LIFE BATTERIES- SUBTASK 4.2: MATERIALS FLOW AND COLLECTION EFFORT AT END-OF-LIFE

Possibilities at End of life



Source: Electric vehicles from life cycle and circular economy perspectives TERM 2018: Transport and Environment Reporting Mechanism (TERM) report

In terms of **repurposing** it can be distinguished between two different strategies:

1) **Direct reuse**: The battery system is **not dismantled, tested and directly reused**

2) **Battery repurposing**: The battery system is **dismantled at module level** and a new battery system is created by **repackaging**

Barriers of second life applications

- **“Design for disassembly”** is a relevant issue (e.g. connection of structural components) for 2nd use
- **Automation** to manage large amounts in an economical way → But the large variety of battery cells and battery system systems is a major challenge for automated dismantling
- Enable the **storage of all important data** from the operational history of the battery pack at individual battery cell level → Find suitable application for each cell, module or system
- The **access to this data** has to be enabled.
- The **design of electronics for use in automobiles and in stationary** applications would make it possible to move the battery to its second use without making any major concessions with regard to the required performance

SUBTASK 4.2 – MATERIALS FLOW AND COLLECTION EFFORT AT END-OF-LIFE - 2ND LIFE BATTERIES

Possibility to integrate 2nd life as a base case

- EV batteries reaching EoL (80 % SoHcap) → repurposed for stationary application (ESS)

Application	EV Passenger Car	Stationary
Life-time of the installed system [year]	10	15
Battery system capacity [kWh]	40	32 (= 40 x 80%)
SoH @ EoL	80%	50%*
Quantity of functional units (QFU)	43 200	216 000

*Non-critical application

- Main advantage:** Quantity of FU increased by far → environmental impacts / QFU get improved
- Few examples over the world

SUBTASK 4.2 – MATERIALS FLOW AND COLLECTION EFFORT AT END-OF-LIFE - 2ND LIFE BATTERIES

EoL of EV batteries

	Challenges	Possible solutions
Mechanical	Facilitate the operations of repair, remanufacture and repurpose	Use of physical features of the product (battery) that enable assembly/disassembly
Information	Quality of the modules, in particular: determination of the State of Health (SoH) of a used battery	Data storage and access to some data stored in the BMS to facilitate the determination of the State of Health (SoH)

The data stored during the life of the battery in the BMS may include the following parameters (at pack, battery pack and sub-pack levels):

- remaining capacity;
- battery temperature profile;
- overall kilometres (pack level);
- load and charge profile of each battery pack/module/cell

This might also increase information transparency and there the trust of customers in 2nd hand EV car

SUBTASK 4.2 – MATERIALS FLOW AND COLLECTION EFFORT AT END-OF-LIFE - 2ND LIFE BATTERIES

Two fold approach in theory possible

- **Specific measures** targeting 1st life EV battery systems to **prepare / facilitate repurposing**
- **Specific measures targeting** ESS battery systems manufactured with 2nd life battery components **to push such a market.**

Otherwise: such batteries systems might have to fulfill same requirements as ESS battery systems manufactured with brand new battery components



SUBTASK 4.2: MATERIALS FLOW AND COLLECTION EFFORT AT END-OF-LIFE

Recycling

Recycling

- Currently recycling processes focus on the recovery of the most valuable materials **Ni and Co**. Next to the high commodity prices for these materials, expect future shortage due to the increasing production of lithium-ion batteries
- **Recycling** of Li-ion batteries is **currently low**, due to:
 - very small battery volumes reaching end of life
 - poor knowledge of battery design;
 - a lack of proper pack and cell marking.
- Recycling processes for LIB are a combination of different individual processes:
- The **deactivation** can be done by discharging the entire battery system
- The **pyrometallurgical** process involves the recovery of metal from the electrode materials with the help of thermal processes
 - Bind **heavy metals cobalt, copper and nickel in a melt**,
 - other metal components are completely slagged and could be deposited in a landfill.
- The **hydrometallurgical** uses leaching and some preparation processes
- enables direct recovery of metals as **cobalt, nickel, manganese and lithium** and extraction of Al and Li from the slag of pyrometallurgical processes.

RECYCLING- SUBTASK 4.2 – MATERIALS FLOW AND COLLECTION EFFORT AT END-OF-LIFE

Recycling efficiency

- The efficiency of battery recycling is a combination of the collection rate and the recycling efficiency.
- The collection and recycling of batteries is regulated under the Directive 2006/66/EC, which is currently under revision (the PEF assumes 95% collection rate for emobility)
- The recycling efficiency differs according to the processes used.

	Combination of pyrom. & hydrom. processes - NMC and LFP [%]	Purely hydrometallurgical process - NMC only [%]	Purely hydrometallurgical process - LFP only [%]
Lithium	57	94	81
Nickel	95	97	NA
Manganese	0	~100	NA
Cobalt	94	~100	NA
Iron	0	NA	0
Phosphate	0	NA	0
Natural graphite	0	0	0

→ Input for PEF: 6.6 End of life

Please review and provide further input on the extra cost/energy required for lithium and natural graphite recycling in different processes, which will be useful in Task 6.

Next steps

Today

- Introduction of the data sources
- Warmly invited to review and provide input
- Spreadsheet will be shared after the meeting via email

After the stakeholder Meeting:

- We kindly ask for your feedback until: 20. January 2018

THANKS FOR YOUR ATTENTION

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